III Semester M.B.A. Degree Examination, Jan./Feb. 2019
(CBCS) (2014-15 and Onwards)
MANAGEMENT
Paper – 3.5.3 : Performance Management System

Time : 3 Hours
Max. Marks : 70

SECTION – A

Answer any five of the following questions:

1. What is meant by Performance Management and explain its principles.
2. How does team building improve high performance?
3. What is the difference between Performance Management System and Performance Appraisal System?
4. Explain the performance management skills.
5. What would be the role of team leaders?
6. Explain the challenges faced by an HR manager while conducting expatriate appraisal.
7. What are the prerequisites of remote team performance?

SECTION – B

Answer any three of the following questions:

8. Discuss the competency mapping as a performance management tool.
9. Explain the importance of six sigma and bench marking in Performance Appraisal with suitable examples.
10. Explain the legal issues associated with performance appraisal.

P.T.O.
SECTION – C

Compulsory (Case Study) : (1x15=15)

12. Mr. Tejpal is a B.E. in computer science from the JNTU and is working as a Project Manager in a leading software company in India. Mr. Tejpal was an allrounder, who did exceedingly well in his studies as well as other extracurricular activities. Though he secured admission for MBA at IIM, Bangalore, due to financial constraint he discontinued his studies and joined in the company. He proved to be good in his job and within a short period of 5 years rose to the position of Project Manager.

Gradually Mr. Tejpal began to feel dissatisfied with the work environment in general and his own work in particular. He wanted to get an MBA degree and as has desires remained unfulfilled, he was feeling quite restless. His friends appreciated his feelings and suggested that he shall meet his boss Mr. S. Desai and discuss this matter with him. Mr. Tejpal then approached Mr. S. Desai and asked him to sanction study leave for two years. Mr. S. Desai was not helpful and discouraged Mr. Tejpal by saying that for a talented person like Mr. Tejpal, an MBA degree would make no difference and moreover, the company had no such policies of granting study leave. After about a month Mr. Tejpal put in his resignation.

Questions :

1) Critically analyze the attitude and action of Mr. Tejpal.

2) If you were Mr. S. Desai, what advice would you give to Mr. Tejpal and why?